

RURAL PLANNING METHODS (9506280)
COURSE OUTLINE

Winter, 2010

UNIVERSITY OF GUELPH
W.J. Caldwell

Course Co-ordinator:

Wayne Caldwell, Ph.D., MCIP, RPP
School of Environmental Design & Rural Development (Rural Planning),
University of Guelph
Phone: 519-824-4120 ext. 56420
Office: Room 144, Landscape Architecture Building
E-mail: waynecaldwell@hurontel.on.ca
website: www.waynecaldwell.ca

In addition to my responsibilities with the University I continue to assist the County of Huron Planning Department. Generally, I am available and on campus Tuesday, Wednesday and Thursday (and either Monday or Friday). If you need to reach me when I am not on campus I may be reached at the Huron County Planning Department (519-524-8394 ext. 3); or at home (519-529-7093). You are welcome to see me at any time when I am on campus, however, you may wish to schedule a meeting in advance. You are encouraged to pursue questions related to the content of seminars during and following each seminar.

Class Time:

Wednesday 2:30-5:30 p.m. (a couple of sessions will be scheduled at different times)
Landscape Architecture Building: Room TBA

It is proposed that we reserve 2 days (Friday/Saturday) to be held off campus at Elora (meeting space has been booked in Elora for Friday, March 5 and Saturday, March 6). These will be interactive days focusing on Planning Act Tools. The general format will involve mini-lectures, discussion, field work, and consultation (in conjunction with one of the proposed assignments). It is recognized that some people may have weekend employment commitments and we will work to address any related concerns.

A field trip is tentatively scheduled for Wednesday, Feb. 24.

CALENDAR DESCRIPTION:

Basics of rural planning practice, including communications, graphics, group dynamics, interviews and community surveys, questionnaire design and role of citizen participation.

COURSE OBJECTIVE:

The basic objective of this course is to familiarize graduate students with professional planning practice. This will include a focus on those planning skills which are ubiquitous and shared by all planners.

This includes several related objectives:

- to use appropriate rural planning methods in leading the course
- a review of the "How To" of municipal planning. This will include a review of various procedures and processes in planning (Official Plans, Zoning By-laws, consents, subdivisions, various tools under the Planning Act (such as site plan control); related legislation (Municipal Act, Development Charges Act, etc.); the role and mandate of various government agencies; the role and mandate of the Ontario Municipal Board and other tribunals
- to review those communication skills which are fundamental to planning practice (Presentations, Public Participation, ADR, Negotiation)
- to expose students to planning practice in different settings
- to review the institutional and organizational context of planning and the role of the planner
- to review issues related to planning ethics
- to focus upon relevant current issues
- to consider a number of case studies

Although those portions of the course which focus on land use planning will have an Ontario focus - comments, projects, presentations and examples from other parts of the country are welcome.

While the course will at times have a land use planning focus the intent is to highlight methods/skills that are widely applicable. Moreover, students are encouraged to pursue their own area of interest/research.

LISTING OF SEMINAR TOPICS (with relative weight)

- 1. Introduction to the Course (1 session)**
 Review and discussion of course outline
 The approach to the course and seminars
 Review of student interests
 Identification of alternate/ additional topics

- 2. Planning: An Introduction (1 session)**
 Planning in different contexts (videos - Neotraditional and Urban/Environmental)
 Why "Rural Planning Methods"?
 Is there a "core" of rural planning methods?
 Rural Planning: The jurisdictional relationship
 Tools of rural planning: an introduction
 The development of policy- a practical introduction

- 3. Nuts and Bolts - The Planning Act (4.5 sessions equivalent)**
 The use of case studies and sample documents
 Provincial Policy and the relationship to local planning
 Official Plans
 - upper and lower tier plans
 - the development and approval of an official plan
 Zoning by-laws
 - the relationship to the Planning Act and lower and upper tier plans

- by-law interpretation: the bane of the planner

The land division process

- subdivisions and severance's
- principles of subdivision design

Other Planning Act Tools, such as: site plan control, temporary use by-laws, interim control by-laws, property standards, etc.

Provincial Guidelines and Regulations

New Provincial Legislation- The Greenbelt and Places to Grow

Ontario Municipal Board

Non-Planning Act Tools, Legislation and Agencies

4. Nuts and Bolts - Communication Skills (Presentation Skills, Public Participation, Negotiation) (4.5 sessions)

Public Meetings, Running/ chairing a meeting, group leadership, public participation, negotiation, conflict resolution and mediation (alternative dispute resolution), presentation skills, preparing a planning report, facilitation.

5. Excursions/Other

Field excursion – location to be confirmed.

A field trip to an area municipality will be arranged to review issues, and policy approaches.

OPTIONAL LECTURES:

In recognition of the diverse background of the student body I am prepared to offer optional sessions on any number of topics. They are intended for students with little prior exposure to a given topic. They would be 1 hour in length, held prior to the regular class and could include topics such as: Maps as a Source of Planning Information, Air Photography, The Use of Assessment Data, PPS – a focus, the Stewardship Manual, OPPI's Healthy Communities Initiative, CIP's Climate Change Initiative, Conservation Easements, the Evolution of Planning in Canada and Completing Application Forms. In addition there is the opportunity to connect by teleconference with planners from across the Country. Additional topics may be identified and these will be scheduled were possible.

TEXT BOOKS

Required:

Course Manual consisting of a number of required and supplementary reading materials.

Recommended:

The following text includes useful chapters on working with small groups, public involvement, verbal communications and written communications, among others.

David Witty. 2002. Professional Practice Manual. Canadian Institute of Planners. Ottawa.

Dandekar, Hemalata C. 2003. The Planner's Use of Information. American Planning Association. Chicago.

Hodge, G., and Gordon, D. 2008. Planning Canadian Communities: An Introduction to the Principles, Practice and Participants Fifth Edition, Toronto: Nelson.

Web Sites

- Canadian Institute of Planners - <http://www.cip-icu.ca>
- Ontario Professional Planners Institute - <http://www.interlog.com/-OPPI>

- CMHC - www.cmhc-schl.gc.ca
- American Planning Association/ Institute of Certified Planners - www.planning.org.
- My personal website – includes research results and related materials www.waynecaldwell.ca

Useful Texts:

Caldwell, Wayne J., S. Hilts, B. Wilton. 2007. Farmland Preservation: Land for Future Generations. Volumes Publishing, Kitchener, Ontario.

Daniels, Thomas L.; John W. Keller with Mark B. Lapping. 1988. The Small Town Planning Handbook. American Planning Association. Chicago.

Grant, Jill. 2006. A Reader in Canadian Planning: Linking Theory and Practice. Nelson Publishers.

Leung, Hok Lin. 2003. Land Use Planning Made Plain. Ronald P Frye and Company, Kingston.

The Summer 2009 issue of Plan Canada is devoted to Planning for Food (Vol 49(2))

The 2009 Special Issue of Plan Canada is devoted to Planning for Diverse Populations.

The following texts provide a useful American perspective:

Arendt, Randall. 1999. Growing Greener. Island Press. Washington.

Arendt, Randall. 1994. Rural by Design. American Planning Association, Chicago.

Cullingworth, Barry and R. Caves. 2009. Planning in the USA. Routledge Publishers. London.

Daniels, Tom and Deborah Bowers. 1997. Holding Our Ground - Protecting America's Farms and Farmland. Island Press (available in Canada through Broadview Press).

Daniels, Tom. 1999. When City and Country Collide. Island Press. Washington, D.C.

Lapping, Mark B.; Daniels, Thomas L.; John W. Keller. 1989. Rural Planning and Development in the United States. The Guildford Press. New York.

Zuker, Paul. 1999. What Your Planning Professors Forgot to Tell You. American Planning Association. Chicago.

SUMMARY OF PROPOSED COURSE REQUIREMENTS

Proposed Evaluation	Weight (%)	Due Date
i) Video Review	10	Jan 27
ii) Group Planning Report (Elora)	20	March 10 (subject to March 5/6 workshop)
iii) Shadow a Planner	15	two weeks after your field excursion (no later than April 7)
iv) Term Paper- Proposal	--	Feb. 24
Term Paper- Completion	45	April 7
v) Presentations/poster	10	March 31 or April 7

Individual Learning Contracts: For anyone who wishes to pursue course requirements different from those identified above, there is the opportunity to develop and review these with the Instructor. In particular students are encouraged to pursue an option leading to a published paper.

COURSE REQUIREMENTS (*the class will be asked to help finalize due dates, weighting of projects and the actual selection of assignments*)

i) Video Review: During the introduction to the course (week 2) we will watch three videos- i) a lecture given by Andres Duany on Neotraditional Design (focusing on the design of urban spaces); ii) a brief video used for the Huron County Official Plan/ Sustainability Plan; and iii) an episode of the British TV series- “The Planners are Coming.” The videos deal with very different land use planning issues (and from very different perspectives). From these videos you are requested to prepare a short summary (maximum two pages - 1.5 line spacing) on your personal reaction to the films (as a suggestion you may wish to consider questions such as how did the content of the videos mesh with your views of planning, what did you agree with/disagree with, how do you think the planning profession is reacting to the issues presented, how did your fellow class mates react to the material, did anything make you angry etc. (please develop and follow your own format and be careful to not fall into the trap of simply summarizing the video material).

ii) Group Planning Report (Elora) - You are encouraged to work in groups of 3-4. This requirement is designed to complement our field work in Elora. You will be asked to review a specific development proposal and develop a corresponding planning report.

For this assignment you will be a consultant to a developer who has asked you to determine whether a given use can be expanded onto a specific property in Elora. You will be asked to determine the compliance of the proposal with the appropriate planning documents for Elora (official plan and zoning by-law), complete appropriate application forms, develop a preliminary site plan (reflecting the provisions of site plan control and zoning by-law) and prepare a report with a recommendation for the firm that has hired you. It is anticipated that much of this report will be completed during the 1-2 days of field work. A separate handout will be provided concerning this assignment.

iii) A Day in the Life of a Planner – Choose a municipality and shadow a planner for a day (municipal planners are preferred although you could select a provincial planner or planning consultant). A listing of municipal planners who have agreed to host a student will be provided although you may, with the instructor’s approval, contact other planners. Please contact “your planner” early in the semester to arrange for a mutually convenient day (and please step outside of a familiar context).

The goal of this exercise is to directly observe a planner in action and to discuss related planning applications, communications, specific issues and ethics. Think about what you observe from a theoretical perspective. The host planners have been asked to treat this as a normal day. Some of you may spend your day with the planner looking at development proposals, others may be in attendance at meetings and others may be in meetings with the public. If possible, interview him/her

at the end of the day about what happened during the day. (a camera and/or a tape recorder may be helpful, but you'll need permission from the person in order to do this)

Continued...

In preparation for this assignment please read:

Patsy Healey 'A Planner's Day: Knowledge and Action in Communicative Practice',
Journal of the American Planning Association, 58, 1: 9-20 (1992) (Course Manual)

This is intended as an experiential learning *exercise*. For purposes of evaluation please prepare a journal (probably 3-5 pages) of reflections on your day. Appropriate content could include, among other considerations, your reflections on related planning applications, communications, specific issues, ethics and theory. More specifically:

- what makes you think this person is a planner...What kind of planner is this person?
- describe this planner's daily work...
- reflect on what skills and theories were drawn on by the planner.

Results will be discussed towards the end of term.

There is the potential to connect this exercise to Option 3 (Term Paper).

v) Term Paper - You are required to complete one of the following options (alternate formats or approaches may be used were the paper is developed with the intent of publishing):

Option 1 - (Independent Term Paper)

You are asked to prepare a paper on a relevant topic. This paper may reflect individual areas of interest. The paper shall have a central focus related to planning methods. Personal research/ interviews are encouraged. The topic of the paper shall first be reviewed with the instructor. Students are encouraged to prepare a brief written outline of the proposed paper.

Option 2 - (Group Term Paper)

You may work in groups of 2-3 and prepare a paper on a relevant topic. The paper shall have a central focus related to planning methods. In comparison to individual term papers the group paper should tackle a more specific practical issue and involve a stronger emphasis on field work. The topic of the paper shall first be approved by the instructor. Students are encouraged to prepare a brief written outline of the proposed paper.

Option 3 – Journaling Planning in a Selected Municipality

Prior to the end of January select a given municipality (ideally the same municipality selected for A Day in the Life of a Planner). The goal is to monitor planning activity in that municipality for the months of February and March. This will be recorded in the form of a journal of personal and professional reflections. You should attend planning meetings were possible, read local newspapers, communicate with planning staff etc. You might choose to focus on one significant issue or on planning activity in general. I would suggest that journal entries occur on at least a weekly basis.

vi) Presentations/ Poster Sessions

These Presentations/Poster sessions will reflect individual, group term papers or your journal. You will be given the option of a presentation or a poster session. Diverse approaches to presenting the material is encouraged and related topics may be presented in a group format (for example a panel). The grade will be awarded based on communication style; content and effectiveness (including time management). Students will be asked to comment on the presentations of other students.

Weekly Schedule of Topics (most classes 2:00-5:00) (Optional lectures 1:15-2:20)

Week #	Topic	Assigned & Further Readings	Case Studies	Optional Lectures/ Special Topics 1:00- 2:00
Jan. 13	Introduction / Review of Course Outline	Course outline Witty Chapter 1 Healy	Healy article relates to assignment a Day in the Life of a Planner	
Jan 20 Note: (2:30-6:00)	Rural (and not so rural) Planning: An Introduction <u>Videos</u> i) Andres Duany- Neotraditional Design ii) The Planners are Coming! iii) Huron- Public Consultation	course manual readings	"The Planners are Coming" is a British perspective on planning and individual applications. The second video is a lecture by Andres Duany on Neotraditional Design. The third is a brief video prepared for purposes of public consultation in Huron County. The videos deal with topical land use planning issues.	
Jan 27	Nuts and Bolts - Planning Act Tools <i>i) An Application Circulated - A planning review</i>	course manual Witty Section 2.5	<i>A planning review</i>	<i>Maps and Air Photos</i>
Feb. 3	Nuts and Bolts - Planning Act Tools	course manual	<i>Official Plan and By-law</i>	<i>Assessment Data and land use surveys</i>
Feb 10	Communications, Public Participation and Planning <i>ii) A Public Meeting</i>	course manual Witty Section 2.4 (2003) Dandekar Chapter 5	- <i>A Public Meeting</i>	<i>OPPI's Healthy Communities initiative</i>
Feb 17	Winter Break			
Feb 24 (11:00- 5:00)	Field Trip- Details to be confirmed (11 a.m. departure if possible)	course manual Handouts	Wellesley Township (Susan Duke and Sara Peck to be confirmed) (Invited)	
Mar. 3	Communication Skills - The Planner as Facilitator/ Focus Groups	course manual Dandekar Ch. 6, 8, 9	- Community Action Kit	<i>PPS – A more detailed focus</i>
March 5-6 Note: 2 days at "Elora"	Nuts and Bolts - Planning Act Tools <i>iii) An OMB Hearing</i>	course manual Plan / By-law- Elora	- <i>Elora - Official Plan /By-law - OMB Hearing</i>
Mar 10 (2:00- 6:00)	Alternative Dispute Resolution	course manual	Mike Toombs (OMAFRA) (confirmed)	<i>Planning in the north</i>
Mar 17	Planning Practice Sustainability Planning Communication Skills and Working with the Public	course manual Dandekar Chapter 5	- Circle in practice	<i>Planning in Atlantic Canada</i>
Mar 24	No Wed. Session in lieu of 2 day Elora session	(would the class rather end a week early?)		
Mar.31	Discuss Day in the Life of a Planner Other Loose Ends	course manual		
April 7	Presentations / Poster Sessions	course manual	

Revised February 22, 2010

Weekly Schedule of Topics (most classes 2:00-5:00) (Optional lectures 1:15-2:20)

Week #	Topic	Assigned & Further Readings	Case Studies	Optional Lectures/ Special Topics 1:00- 2:00
Jan. 13	Introduction / Review of Course Outline	Course outline Witty Chapter 1 Healy	Healy article relates to assignment a Day in the Life of a Planner	
Jan 20 Note: (2:30-6:00)	Rural (and not so rural) Planning: An Introduction <u>Videos</u> i) Andres Duany- Neotraditional Design ii) The Planners are Coming! iii) Huron- Public Consultation	course manual readings	"The Planners are Coming" is a British perspective on planning and individual applications. The second video is a lecture by Andres Duany on Neotraditional Design. The third is a brief video prepared for purposes of public consultation in Huron County. The videos deal with topical land use planning issues.	
Jan 27	Nuts and Bolts - Planning Act Tools i) <i>An Application Circulated</i> - <i>A planning review</i>	course manual Witty Section 2.5	<i>A planning review</i>	<i>Maps and Air Photos</i>
Feb. 3	Nuts and Bolts - Planning Act Tools	course manual	<i>Official Plan and By-law</i>	<i>Assessment Data and land use surveys</i>
Feb 10	Communications, Public Participation and Planning ii) <i>A Public Meeting</i>	course manual Witty Section 2.4 (2003) Dandekar Chapter 5	- <i>A Public Meeting</i>	<i>OPPI's Healthy Communities initiative</i>
Feb 17	Winter Break			
Feb 24	Planning Practice Communication Skills and Working with the Public	course manual Dandekar Chapter 5	- Circle in practice	
Mar. 3	Communication Skills - The Planner as Facilitator/ Focus Groups	course manual Dandekar Ch. 6, 8, 9	- Community Action Kit	PPS – A more detailed focus
Mar 10 (2:00- 6:00)	Alternative Dispute Resolution	course manual	Mike Toombs (OMAFRA) (confirmed)	Planning in the north
March 12-13 Note: 2 days at "Elora"	Nuts and Bolts - Planning Act Tools iii) <i>An OMB Hearing</i>	course manual Plan / By-law- Elora	- <i>Elora</i> - <i>Official Plan /By-law</i> - <i>OMB Hearing</i>
March 17 11 a.m depart	Field Trip- Details to be confirmed (11 a.m. departure if possible)	course manual Handouts	Wellesley Township (Susan Duke and Sara Peck - confirmed)	
Mar 24	No Wed. Session in lieu of 2 day Elora session	(would the class rather end a week early?)		
Mar.31	Discuss Day in the Life of a Planner Other Loose Ends	course manual		Planning in Atlantic Canada
April 7	Presentations / Poster Sessions	course manual	

References for Assigned and Further Reading Materials

- Abbott, Carl and J. Margheim. 2008. "Imagining Portland's Urban Growth Boundary." Journal of the American Planning Association. 74(2) pp. 196-208.
- Abbott, Carl and Sy Adler. 1989. "Historical Analysis as a Planning Tool". Journal of the American Planning Association. Volume 55, Number 4. pp. 467-473.
- Allmendinger, Philip. 1999. Planning Beyond 2000. John Wiley and Sons. New York.
- Andrew, John. 2001. "Examining the Claims of Environmental ADR: Waste Management Conflicts in Ontario and Massachusetts". Journal of Planning Education and Research. 21(2): 166-183.
- Arnstein, S. 1969. "A Ladder of Citizen Participation." Journal of the American Planning Association. Volume 35, Number 4. pp. 216-224.
- Ashton, Bill; J. Rowe, M. Simpson. 1994 "Lessons for Planners: Facilitating Sustainable Communities Through Partnerships". Plan Canada. November, 16-19.
- Baer, William C. 1997 "General Plan Evaluation Criteria." Journal of the American Planning Association. Volume 63, Number 3. pp. 329-344.
- Baker, Douglas. 1993. "Land Use Conflict in the Rural-Urban Fringe: Planning for Aggregate Extraction in Puslinch Township". Plan Canada. March, pp. 24-30.
- Ball, Jennifer and Caldwell, W.J.. 1998. "Ten Tips for Dealing with Other Cultures." Ontario Planning Journal. Volume 13, Number 6.
- Ball, Jennifer and Wayne Caldwell, Kay Pranis. 2010. Doing Democracy with Circles: Engaging Communities in Public Planning. Living Justice Press. St. Paul, Minnesota. Forthcoming (2010).
- Bedford, Paul. 2007. "The Future of Municipal Planning Departments." Ontario Planning Journal. 22(3) p.28-29.
- Binks, Alan. 2000. "The New Face of the Ontario Municipal Board." Ontario Planning Journal. Volume 15 (5). p7-9.
- Blakney, John. 1997. "Citizens' Bane." Plan Canada. Volume 37, Number 3. pp. 12-17
- Burby, Raymond, Peter May and Robert Patterson. 1998. "Improving Compliance with Regulations." Journal of the American Planning Association. 64(3).
- Caldwell, W.J. 1998. "Land Use Planning, The Environment and Siting Intensive Livestock Facilities." Journal of Soil and Water Conservation. Vol. 53, No. 2, pp. 102-106.
- Caldwell, Wayne J. 1997. "Rural Community Economic Development: A Model for a Co-operative Arrangement Between Local, Provincial and Federal Authorities." co-authored with Carol Leeming, Paul Nichol & Jim Niesen. in Challenge and Opportunity: Managing Change in Canadian Towns and Villages, Edited by Clare Mitchell and Fred Dahms. Department of Geography, University of Waterloo, 1997.
- Caldwell, Wayne J. 2005. "The Loss of Farmland Through Retirement Lot Severances: A Final Word?" Co- authored with Rob Dykstra and Stew Hilts. Ontario Planning Journal. Volume 20(6), 2005.
- Caldwell, Wayne J. (co-authored with Ruth Knight). 1997. "Transferring Responsibility to the Community: A New Official Plan." The paper was prepared for the International Association for Public Participation Conference "Participation in Turbulent times," Toronto, Ontario, September, 1997.
- Caldwell, Wayne J. (co-authored with Steve Bowers, Lita Norman, Hillarie Greening and Owen Williams) 1999. "A Community Development Approach to Environmental Management," Environments Volume 27.
- Caldwell, Wayne J. "Community Perceptions, Conflict and the Intensification of Livestock Production." Co- authored with Melanie Williams and Sarah Thomson. Ontario Planning Journal. Volume 20(2), 2005.
- Caldwell, Wayne J. 1996a. "Community Based Planning: Focus Groups, the Planner and Facilitation." A paper presented at the Canadian Institute of Planners National Conference held in Saskatoon, Saskatchewan.
- Caldwell, Wayne J. 2005. "Farmland Preservation: Innovative Approaches in Ontario". Co-authored with Stewart Hilts. Journal of Soil and Water Conservation. Volume 60, No. 3, Pp. 66-69. 2005.

- Caldwell, Wayne J. 2005. "Navigating Conflict In the Countryside". Co-authored with Jennifer Ball and Sarah Thomson. Ontario Planning Journal. Volume 20(1), 2005.
- Caldwell, Wayne J. 2005. "Rural Planning in Canada". Plan Canada. Volume 45, No. 3, pp. 25-28, 2005.
- Caldwell, Wayne J. 2008. "Healthy Communities, Sustainable Communities." Municipal World. Volume 118, No. 4, pp. 13-16, 2008.
- Caldwell, Wayne J. 2009. "Environmental Innovation – A Rural Municipal Perspective." Municipal World. Volume 119, No. 11, pp. 19-22,48, 2009.
- Caldwell, Wayne J. 2010. "Planning and Management for Rural Development: The Role of Local Government." in Rural Planning and Development in Canada, edited by David Douglas. Nelson Publishing.
- Caldwell, Wayne J. 2009. "The Power to Make Decisions as Planners". Ontario Planning Journal. Volume 24(1), 2009.
- Campsie, Phillipa. 1998. "If a Tree Falls in the Forest, Does it Make a Noise? If Nobody Reads a Planning Report, Does it Make a Difference?" Plan Canada, 38 (1).
- Canadian Planning History - See the 34 articles in the Special Edition of Plan Canada, July 1994.
- CIP/OPPI Membership by-laws and Code of Ethics
- Cogan, Elaine. 1992. Successful Public Meetings: A Practical Guide for Managers in Government. Jossey-Bass.
- Commission on Planning and Development Reform in Ontario. 1991 and 1992. Newsletters and Draft Report on Planning and Development Reform in Ontario.
- Corbett, Rachel. 2000. "Policy Planning and Dispute Resolution." Plan Canada. Volume 40, Number 2, pages 13-14.
- County of Huron, Department of Planning and Development. Sample Secondary Plan.
- County of Huron, Department of Planning and Development. Sample Zoning By-law.
- Crawford, Paul. 1993. "Preserving Rural Character in an Urban Region: Rural Planning in the Township of Langley." Plan Canada. March, pp. 16-23.
- Cullingworth, Barry. 1984. "The Provincial Role in Planning and Development." Plan Canada, December, 1984.
- Dack, Philip. 2001. "Mediation for Land use Decision Making." Plan Canada. 41(1) p 10-13.
- Dalton, Linda C. 1989. "The Limits of Regulation". Journal of the American Planning Association. Volume 55, Number 2. pp. 151-168.
- Dandekar, Hemalata C. and Gerald R. Clark. 1992. "Integrating Communication Skills and Planning Techniques". Journal of Planning Education and Research. Volume 11, Number 2, pp. 141-150.
- De Bono, Edward. 1985. Six Thinking Hats. Little, Brown and Company. Boston.
- Dear, Michael. 1992. "Understanding and Overcoming the NIMBY Syndrome". Journal of the American Planning Association. Volume 53, Number 3. pp. 303-314.
- Dekel, Gabriel P. and Jeffrey Celentano. 1992. "Fiscal Impact Analysis: A Neglected Instrument or Effective Tool?" Plan Canada. November, pp. 20-27.
- Diehl, Randy. 1995. "Resolving Community Development Disputes: The Kamloops Experience". Plan Canada. Volume 35, No. 5, pp. 30-34.
- Dorfman, Mark. 1995. "Zoning By-law Puts People First". Plan Canada. Volume 35, No. 26, pp. 37-38.
- Dorfman, Mark. 1991. Public Participation in Municipal Planning Policy Development: A Report to Municipal Planning Policy Branch, Ministry of Municipal Affairs. Waterloo, Ontario.
- Druxbury, Nancy. 2009. "Developing and Revitalizing Rural Communities through Arts and Culture." Municipal World. Volume 119, No. 9, pp. 17-20, 2009.
- Duany, Andres and Elizabeth Plater-Zyberk. 1992. "The Second Coming of the American Small Town". Plan Canada. May, pp. 6-16.

- Dykeman, Floyd. 1992. "Leadership and Community Renewal: Exploring the Planner's Role". Plan Canada. September, pp. 7-11.
- Ferrigan, J and J, Ghent. 2005. Why the PPS is a Big Deal. Ontario Planning Journal. Volume 20(3), 2005.
- Filion, Pierre and Michelle Alexander. 1995. Restrictive Covenants: Hidden Obstacles. Plan Canada. Volume 35, No. 1, pp. 33-37.
- Filion, Pierre. 1997. "The Weight of the System: The Effects of Institutional Structures on Planners' Creativity and Flexibility". Plan Canada. Volume 37, No. 1, pp. 11-15.
- Fisher, Roger and William Ury. 1981 Getting to Yes: Negotiating Agreement Without Giving In. Boston: Houghton Mifflin.
- Flanagan, Frank. 1997. "The Choice is CLURE." Plan Canada. Volume 37, Number 5. pp. 8-15. (For a detailed review of Planning in New Brunswick (5 articles- see this edition of Plan Canada).
- Forrester, John. 1987. "Planning in the Face of Conflict." Journal of the American Planning Association. Volume 58, Number 3. pp. 288-300.
- Foster, Doug. 2007. "Planning in a Declining Region". Plan Canada. 47(2) pp. 22-25.
- Gabor, Andrea and Frank Lewinberg. 1997. "New Urbanism, New Zoning." Plan Canada. Volume 38, Number 4. pp. 12-17.
- Gallagher, Mary Lou. 1992. "GIS on the Job". Planning. Volume 58, No. 12, pp. 20-23.
- Gordon, David. 2005. "Gross Density and New Urbanism." Journal of the American Planning Association. 71(1).
- Government of Ontario. Assorted provincial documents (policy statements, guidelines, etc.)
- Government of Ontario. Municipal Act. RSO (1990).
- Government of Ontario. Planning Act. RSO (1990) (as amended, March, 1995).
- Graivier, Pauline. 1992. "How to Speak So People Will Listen." Planning. Volume 58, No. 12, pp. 15-19.
- Grant, Jill. 1988. "They Say "You Can't Legislate Public Participation": The Nova Scotia Experience". Plan Canada. Volume 27, Number 10, pages 260-267.
- Grant, Jill. 1990. "Ethical Problems in Planning for Development." Plan Canada. Volume 30, Number 2. March, 1990, pages 30-33.
- Grant, Jill. 1999. "Can Planning Save the Suburbs." Plan Canada. Volume 39, Number 4., pages 16-18.
- Grant, Jill. 2002. "Mixed Use in Theory and Practice: Canadian Experience With Implementing a Planning Principle." Journal of the American Planning Association. Volume 68, Number 1, pages 71-84.
- Grant, Jill. 2005. "Rethinking the Public Interest." Plan Canada. Volume 45, Number 2., pages 48-50.
- Gundry, Kathleen G. and Thomas Heberlein. 1984. "Do Public Meetings Represent the Public?" Journal of The American Planning Association. Volume 51. pp. 175-182.
- Gunton, T. "A Theory of the Planning Cycle". Plan Canada. Volume 25 (no. 2): 40-44
- Hare, Melanie. 2007. "Super Regions- the Regional Planning Challenge of the 21st Century". Plan Canada. 47(3) pp. 51-56.
- Healey, Patsy. 'A Planner's Day: Knowledge and Action in Communicative Practice', Journal of the American Planning Association, 58, 1: 9-20 (1992).
- Hietkamp, Fern. 1996. "Using Stewardship as a Guide for Planning." Plan Canada. Volume 36, No. 4, pp. 28-32.
- Hodge, Gerald. 1991. Planning Canadian Communities. Nelson Canada. Scarborough.
- Hoffman, Nancy and Gary Davidson. 1997. The RESPECT Model: Moving Towards Effective Decision Making. Plan Canada. Volume 37, Number 3. pp. 29-32.
- Horne, Rob and Karen Adderley. 2007. "Effective Public Participation: Challenging and Changing." Ontario Planning Journal. 22(5) p.12-14.

- Innes, Judith E. and David Booher. "Consensus Building and Complex Adaptive Systems." 1999. Journal of the American Planning Association. Volume 65, Number 4. Pp. 412-423.
- Innes, Judith E. and David Booher. "Consensus Building as Role Playing and Bricolage." 1999. Journal of the American Planning Association. Volume 65, Number 1. pp. 9-26.
- Jackson, Gord and M. McConnell-Boehm. "Plan Edmonton." Plan Canada. 1999. Vol. 39, No. 5, p. 17-19.
- Jacobs, Harvey and Kurt Paulsen. "Property Rights." 2009. Journal of the American Planning Association. Volume 75, Number 2. Pp. 134-143.
- Journal of the American Planning Association. 2006. Several articles on Planning for Healthy Communities. 72(1).
- Julian, David A., Thomas M. Reischl, Richard V. Carrick, and Cathy Katrenich. 1997. "Citizen Participation - Lessons From a Local United Way Planning Process." Journal of the American Planning Association. Volume 63, Number 3. pp. 345-355.
- Kartez, Jack D. "Rational Arguments and Irrational Audiences". Journal of the American Planning Association. Volume 55, Number 4. pp. 445-456.
- Kelsey, T.W. and G. Vastrstein. 2000. Farming and Non Farming Neighbours: Conflict, Coexistence, and Communication. Journal of Soil and Water Conservation. Volume 55(4). pp 462-466.
- Knack, Ruth Eckdish. 1989. "Repent, Ye Sinners Repent". Planning. Volume 55, No. 8, pp.4-13. (re. Neotraditional design).
- Knack, Ruth Eckdish. 1991. "Let's Get Physical". Planning. Volume 57, No. 9, pp. 8-12.
- Knack, Ruth Eckdish. 1991. "Tony Nelessen's Do-It-Yourself Neotraditionalism". Planning. Volume 57, No. 12, pp.18-22.
- Knack, Ruth Eckdish. 1992. "Park and Shop: Some Guidelines". Planning. Volume 58, No. 5, pp.18-23.
- Knight, Ruth and W. Caldwell. 1998. "Representativeness and Openness: A Model for Public Participation." Plan Canada. 38(6).
- Lane, Marcus and L Williams. 2008. "Colour Blind – Indigenous Peoples and Regional Environmental Management". Journal of Planning Education and Research. Volume 28, Number 1. pp. 38-49.
- Law, Neely and J. Hartig. 1993. "Public Participation in Great Lakes Remedial Action Plans" Plan Canada. March, pp. 31-35.
- Leeming, Dan. "New Urbanism." Ontario Planning Journal. July/August, 1996. pp.5-6.
- Lehman, Robert. 1997. "The Case of the Erroneous Zone." Plan Canada. Volume 37, Number 4. pp. 24- 27.
- LeMaistre, Jim and Karen Thomas. 2006. "Planning for Food – Canada and Australia". Plan Canada. 46(4) pp. 27-29.
- Leung, Hok Lin. 1989. Land Use Planning Made Plain. Ronald P Frye and Company, Kingston.
- Marshall, John. 1997. "Performance Indicators for Planning." Ontario Planning Journal. Volume 12, Number 6. pp. 27.
- Marshall, Nancy and Richard Roberts. 1997 "That Thing Called Public Involvement." Plan Canada. Volume 37, Number 3. pp. 8-11.
- Marshall, Nancy. "The Changing Face of the Planning Profession." Plan Canada. Volume 37, Number 6. pp. 20-21.
- Martin, Sandra. "Above Reproach (A Review of the Profession's Code of Ethics)". Planning. Volume 55, No. 10, pp. 18-21.
- McAfee, Ann. "Vancouver's CityPlan: People Participating in Planning." Plan Canada. Volume 35, No. 3, pp. 15-16.
- McDonald. 2008. "The Layering of Provincial Policy and the Natural Environment." Ontario Planning Journal. 23(1) p.12-13.
- McLagan, R.B. 1996. "Custom Negotiation and Mediation: Updating Our Planning Toolkit." Plan Canada. Volume 36, No. 4, pp. 26-27.
- Miller, Gord. 2008. "New Directions for Planning in Ontario." Ontario Planning Journal. 23(1) p.28-29.

- Ministry of Municipal Affairs and Housing. 2001. Ontario Smart Growth.
- Ministry of Municipal Affairs. Procedures Manual for Plans of Subdivision.
- Moore, Grant. 2008. "Some Thoughts on Civic Engagement." Ontario Planning Journal. 23(1) p.6-7.
- Murchie, Graham. 1994. Information for Planners: Are We Ready for the 21st Century? A Report Prepared for the Canadian Institute of Planners.
- Neuman, Michael. 1998. "Does Planning Need the Plan." Journal of the American Planning Association. 64(2).
- Nevin, Scott. 1998. "Wellesley's Rural Clusters- A Unique Response to a Difficult Problem." Ontario Planning Journal. 13(2).
- Nicolai, Andrei. 2001. The 21st Century is Here: Community Participation and the Role of Local government. Plan Canada. 41(1) p 21-23.
- OMAF Factsheets (Parliamentary Procedure, Minutes Don't Just Happen, So You've Been Asked To Speak, Promoting Your Organization's Activities, Effective Meetings, Working With Volunteers, Preparing and Presenting a Brief, A Guide to Bookkeeping for Non-Profit Organizations, Starting an Organization, Effective Committees, How to be an Effective Leader, Program Planning for Organizations, Procedures for Meetings, Strategic Planning, Motivation and Leadership).
- OPPI Notebook. 2000. Oak Ridges Moraine Position Paper. Ontario Planning Journal. Volume 15 (3). 23-24.
- Papke, Gary and Cheryl Inghram. 1990. "Detecting the Flaws in Market Analysis". Planning. Volume 56, No. 6, pp.18-23.
- Peiser, Richard and Arthur C. Nelson. 1997. "Using Master Planning Expert Panels to Achieve Planning Objectives." Journal of the American Planning Association. Volume 63, Number 4. pp. 439-453.
- Pepino, Jane. 1991. "Wha 'D' Ya Mean, 'It'll Take Four Years'?" in Ontario Planning Journal. Volume 6, No. 1. pp. 8-12.
- Plan Canada. 2008. Several articles on planning for Climate Change. 48(1).
- Plan Canada. 2008. Several articles on planning for Indigenous Communities. 48(2).
- Plan Canada: March, 1995 includes several articles devoted to planning in Toronto and the GTA.
- Pollock, Leslie. 1991. "The Red Penciler's Guide to Site Plan Review". Planning. Volume 57, No. 4, pp.22-27.
- Qadeer, Mohammad. 2000. "Urban Planning and Multiculturalism." Plan Canada. Volume 40, Number 4. Pp. 16-18.
- Rayer, Stefan. 2008. "Population Forecast Errors". Journal of Planning Education and Research. Volume 27, Number 4. pp. 417-430.
- Robinson, Ira and Gerald Hodge. "Canadian Regional Planning at 50: Growing Pains." Plan Canada 38 (3).
- Saunders, Cathy. 1994. "Public Participation Can Work if You Start Off On the Right Foot". Ontario Planning Journal. Volume 9, No. 4, p. 14.
- Sherman, Larry and J. Livey. 1992. "The Positive Power of Conflict." Plan Canada. March , pp. 12-16.
- Sherwood, David. 1993. Identifying the Quality of Life in Your Community: Quality of Life Indicators". Plan Canada. November, pp. 11-15.
- Shiple, Robert. 1997. "A Matter Less Rigid: One Hundred Years of the Ontario Municipal Board." Ontario Planning Journal. Volume 12, Number 4. pp. 8-9. (2 related articles are in Volume 12, Number 5 and 6).
- Simon, Jim and Larry Bourne. 2007. "Living with Population Growth and Decline". Plan Canada. 47(2) pp. 13-21.
- Sipe, Neil G. 1998. "An Empirical Analysis of Environmental Mediation." Journal of the American Planning Association. 64 (3).
- Stinson, David. 2008. "The Policy Basis for Consultation with First Nation Communities." Ontario Planning Journal. 23(1) p.30-31.
- Sullivan, Mike. 2007. "The Oak Ridges Moraine: Five Years Later." Ontario Planning Journal. 22(5) p.34-36.
- Szybalski, Damian. "Planning for Wind Power Generation." Ontario Planning Journal. Volume 19(6), 2004.

- Taylor, William. 1992. "Planners As Negotiators: Practice and Preparation." Plan Canada. March , pp. 6-11.
- Thompson, Dixon. 1995. "Curing Institutional Alzheimer's: Tools for More Effective and Efficient Environmental Planning." Plan Canada. Volume 35, No. 6, pp. 14-17.
- Toderian, Brenton. 1996. "Big-Box Retailing: How Are Municipalities Reacting?" Plan Canada. Volume 36, No. 6, pp. 25-28.
- Vidal, Avis. 1997. "Can Community Development Re-Invent Itself." Journal of the American Planning Association. Volume 63, Number 4. pp. 429-438.
- Williams, Deborah. 1991. "Planning for Our Tomorrows: The Ecosystem Approach and the Greater Toronto Bioregion". Plan Canada. September, pp. 25-31.
- Wolfe, Jeanne. 1994. "Our Common Past: An Interpretation of Canadian Planning History." Plan Canada. pp. 9-34.
- Young, Alan. 1997. "Plan Monitoring." Plan Canada. Volume 37, Number 6. pp. 14-15.